

Amnesty International members only

33rd International Council Meeting

Circular 17: Final version draft ICM agenda & preparing for the ICM

AI Index: ORG 50/6572/2017
To: Sections and structures
ICM Session: Full ICM
From: ICM Preparatory Committee
Date: 11 July, 2017

PURPOSE STATEMENT

This document presents the third version of the draft agenda for the 2017 International Council (ICM). It also includes a cover note from the ICM Preparatory Committee and, most importantly, some helpful tips and advice on how your delegation can best prepare for the exciting conversations that we will have together in August.

DISTRIBUTION

- This circular should be shared with your section / structure's ICM delegation, board, members and staff.
- This document should be shared with anyone else involved in ICM preparation.

NEXT STEPS

- Arrange a meeting of your [ICM delegation](#) to go through this circular and discuss the preparation advice and questions.
- Watch the [ICM induction video](#) and take a look at the "[Your Guide to the ICM](#)" webpage
- Read all the other ICM papers on the "Papers" tab of the ICM website: [2017 ICM website](#) (Password: 2017ICM_R0me (0 = zero))

Contents

Papers list	3
Letter from the 2017 PrepCom	4
Draft ICM agenda : Third Version	6
Allocation of resolutions and workshops	7
Need some help understanding the ICM?	8
A more detailed look at ICM sessions	9

PAPERS LIST





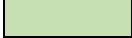


All ICM papers and background papers are available on the ICM website: password 2017ICM_R0me (0 = zero) [2017 ICM website](#)

Release date	Circular No.	Paper title (Circulars 1, 3 and 4 have been removed from this table, but are available on the ICM website)	Session	AI index number
Oct 2016	2	Call for internationally elected positions	N/A	ORG 50 4954 2016
June 2017	5	Section and structure voting entitlements	S26 & S27	ORG 10/6318/2017
June 2017	6	Second version resolutions, preliminary costings and draft agenda	Full ICM	ORG 10/6316/2017
June 2017	7	Governance Reform: The new Governance Model explained	Governance Reform working party	ORG 10 6247 2017
June 2017	8	Governance Reform: Frequently asked questions		ORG 10 6248 2017
June 2017	9	Development of a Policy on State Obligations on Elections	HR Pol working party	ORG 10/6310/2017
June 2017	10	Human Rights aspects of climate change		ORG 10/6302/2017
June 2017	11	Drugs and Human Rights		ORG 10/6311/2017
June 2017	12	Military Occupation as an Amnesty Policy Issue		ORG 10/6312/2017
June 2017	13	Civil disobedience and boycotts	S11 & 12: HR workshop 2	ORG 10/6181/2017
July 2017	14	Update on implementation of 2015 ICM decisions and International Board and International Treasurer's Report	S6	ORG 10/6474/2017
July 2017	15	Secretary General's report to the ICM	S6	ORG 50/6571/2017
July 2017	16	State of the movement report	S16	ORG 10 6459 2017
July 2017	17	Final version draft agenda, preparing for the ICM	Full ICM	ORG 50/6572/2017
July 2017	18	Nominations to internationally elected positions	S7	ORG 50 6568 2017
Post ICM papers				
Aug 2017	N/A	2017 ICM Decisions Report	N/A	TBC
Sep 2017	N/A	Report of the 2017 ICM	N/A	TBC

Background papers

Release date	Paper title	Sessions	AI index number
July 2017	Discussion framework for Governance Reform Working Parties (FULL)	Governance Reform working party	ORG 50/6521/2017

Session key

	ICM plenary session		HR Policy working party
	ICM plenary: HR context		Workshop
	Governance Reform working party		Organisational working party
			Regional meetings

LETTER FROM THE 2017 PREPCOM

Dear friends,

The International Council Meeting (ICM) is now only four weeks away, and we hope that you're as excited as we are to finally meet in Rome and talk about all the important things on the ICM agenda. We want to use our final circular to tell you about our objectives as a committee, to let you know what to expect in each session, and to share some final tips on how you and your delegation can prepare.

We have listened to the feedback from previous international meetings (2017 and 2016 Chairs Assembly and Directors Forum and 2015 ICM) and have approved a meeting agenda that places considerable focus on core human rights issues through: six plenary HR discussions; an afternoon dedicated entirely to HR workshops; and nine hours of discussions in the HR Policy Working Party. Thank you for helping us to put Human Rights at the centre of our decision-making: we believe this can only lead to more focused decisions.

Other ways we have incorporated your feedback from previous meetings are:

- Reducing the number of items on the meeting agenda, meaning that we can have more meaningful discussions on the issues that matter;
- Allowing conversations to happen in a different way by integrating social time into the meeting agenda
- Encouraging more interaction between First Time Participants and experienced delegates through social activities;
- Increasing transparency around decision-making by asking people to share the outcomes of their informal discussions with the whole group;
- Finishing discussions by 6pm every day so that you have more time to get to know one another outside of the meeting room;
- Better planning of sessions, including Working Party discussions, so they include more small group work and fewer presentations;
- Making our international meetings a space where representatives from over 60 different countries and cultures are able to express their views.

The final two points bring us to our objective as a committee. In all of our communications, we have made it clear that we want the ICM to be a space where everybody is empowered to input on the future of our movement. Equality of participation is our way of upholding the democratic principles of our movement, and we all share the responsibility of building a safe environment where a diverse set of views are heard. We will do this through a variety of facilitation techniques but ultimately, it will be up to the whole working party to agree on how it wants to have its discussions, so we really encourage you to listen to, learn, contribute and respect one another's views.

Governance Reform is the other key issue that we will discuss at this meeting and you will already have seen details in *Circular 6: Second version resolutions, workshops and draft ICM agenda* on how we plan to hold "thematic" discussions in the Governance Reform Working Parties. We strongly recommend that members of your delegation assigned to these groups carefully read the document *Discussion framework for Governance Reform Working Parties (Full) (ORG 50/6521/2017)*, which is available as a background document on the ICM website, to help you get an idea of the thematic divisions and proposed order of discussion. In *Circular 6*, we also mentioned the role of the Statute and Regulations drafting committee and are now making a specific request for calls of interest. Please see the note below for more information. Lastly, on 3 July we shared an email on secchair with more detailed information about how we plan to hold the discussion on voting rights.

On that note, we will conclude this message and let you get on with your preparation! We believe that preparation is key for ensuring meaningful discussions, and this is particularly important for those of you who are coming to the ICM for the first time. If you have not already had a chance, please take a look at the ICM website, in particular the “[Your Guide to the ICM](#)” and “[Papers](#)” page. Remember to get in touch with your section chair, or anyone else who has already been to an ICM, and ask them for tips and advice on how to prepare. Finally, make sure you participate in the webinars that the PrepCom will be hosting with First Time Participants. Email ICM@amnesty.org for more information, or to share any other thoughts and ideas with the PrepCom.

Best wishes, and best of luck with your preparations!

Christine Pamp (ICM Chair), Koldo Casla, Awuor Ayiecho, Rosslyn Noonan and Laurent Deutsch, Nicole Bieske (Chair, International Board), Colm o’Cuanachain (Senior Director, Office of the Secretary General, International Secretariat)



➤ **Next steps ... members of the Statute and Regulations Revision drafting committee:**

As mentioned in *Circular 6: Second version resolutions*, Governance Reform will be discussed across two Working Parties. The outcomes of the two Working Parties’ discussions will be collated on a daily basis by a Statute & Regulations drafting committee, and used to revise the Statute and other governance documents. This drafting committee will be made up of one member from each Governance Reform Working Party (to be agreed in the Working Parties’ first session - session 3), a member of the International Board, the International Secretariat’s Legal Counsel, and Koldo and Awuor (as the facilitators for the Governance Working Parties). The PrepCom is keen to ensure that the members of the Statute and Regulations Revision drafting committee have the necessary background information and technical legal expertise to fulfil this important task. We also request they have the ability to work in English, to facilitate document revision. Please get in touch with us now ICM@amnesty.org if you think a member of your delegation fulfils these requirements.

Meeting objectives: By the end of the 2017 ICM, the International Council will ...

- 1) Ensure Amnesty International is well-positioned to respond to new challenges in the external human rights environment.
- 2) Approve a revised governance model to enable Amnesty International to achieve increased human rights impact
- 3) Approve Human Rights policies to enable Amnesty International to remain at the forefront of the Human Rights agenda

Thursday 10 August			Friday 11 August - Day 1				Saturday 12 August - Day 2				Sunday 13 August - Day 3				Monday 14 August - Day 4				Tuesday 15 August - Day 5				
09:00 - 10:45	Youth Day (A1)	Chairs day (A2)	(S1) 08:30 - 09:30	Welcome Agenda approval and formal business			(S8) 09:00 - 10:00	When States Fail to Protect Youth Rights			(S13) 09:00 - 10:00	Building power - growing for impact			(S20) 09:00 - 10:00	Refugees			(S25) 09:00 - 10:00	Elections results New ways of working in today's world			
			(S2) 09:30 - 10:30	Politics of demonization and populism			(S9) 10:00 - 10:45	Governance Reform: update on working party discussions			(S14) 10:00 - 10:45	Governance Reform: decision moment			(S21) 10:00 - 10:45 (S22) 10:45 - 11:00	Governance Reform: decision moment Final message from ICM Chair before WP wrap up sessions							
10:45 - 11:00	Break		10:30 - 11:00	Break			10:45 - 11:15	Break			10:45 - 11:15	Break (nominations close)			11:00 - 11:30	Break (Elections ballots distributed)			10:00 - 10:30	Break			
11:00 - 13:00	Youth Day (A1)	Chairs day (A2)	(S3) 11:00 - 12:00	Gov Ref Working Party (WP) A: introductions & agenda	Gov Ref WP B: introductions & agenda	HR Policy WP: introductions and agenda	(S10) 11:15 - 13:30	Gov Ref WPA	Gov Ref WPB	HR Policy WP	ORG WP: workshop Role of sections	(S15) 11:15 - 13:15	Gov Ref WPA	Gov Ref WPB	HR Policy WP	ORG WP: workshop Country Prioritisation and resolutions	(S23) 11:30 - 13:30	Gov Ref WPA wrap up	Gov Ref WPB: wrap up	HR Policy: wrap up	ORG WP: wrap up	(S26) 10:30 - 12:30	Decisions session
			(S4) 12:00 - 13:00	Gov Ref WPA	Gov Ref WPB	HR Policy WP											ORG WP: GTP assessment						
13:00 - 14:00	Lunch		13:00 - 14:30	Lunch			13:30 - 15:00	Lunch			13:15 - 14:45	Lunch			13:30 - 15:00	Lunch (Elections)			12:30 - 14:00	Lunch			
14:00 - 16:00	Youth Day (A1)	Chairs day (A2)	(S5) 14:30 - 15:30	Gov Ref WPA	Gov Ref WPB	HR Policy WP	(S11) 15:00 - 16:00	Workshop 1: AI's work on LGBTI rights	Workshop 2: Civil Disobedience & Boycotts	Workshop 3: Sporting Orgs	Workshop 4: Technology and HR	(S16) 14:45 - 16:00	State of the Movement: How are we performing?			(S24a) 15:00 - 16:30	Regional meetings (x5)			(S27) 14:00 - 15:15	Decisions session		
			(S17) 16:00 - 16:45	Mutual accountability session																			
16:00 - 16:30	Break		15:30 - 16:00	Break			16:00 - 16:30	Break			16:45 - 17:15	Break			16:30 - 17:00	Break			15:15 - 15:45	Break			
16:30 - 18:30	First time participants session (A3)		(S6) 16:00 - 17:15	International Board and Secretary General Reports			(S12) 16:30 - 17:30	Workshop 1: AI's work on LGBTI rights	Workshop 2: Civil Disobedience & Boycotts	Workshop 3: Sporting Orgs	Workshop 4: Technology and HR	(S18) 17:15 - 18:00	Meet the International Board candidates			(S24b) 17:00 - 18:00	Regional meetings (x5)			(S28) 15:45 - 16:45	Human Rights Defenders: bringing human rights home		
			(S7) 17:15 - 18:15	INC Report and introduction of candidates	Directors Forum session (finish 18:30)							(S19) 18:00	Social activity							(S29) 16:45 - 17:30	Closing session Goodbyes and thank yous		
Dinner and welcome drink			Dinner				Dinner				19:30	Dinner			Celebration dinner				Dinner				

Session key

	ICM plenary session		Workshop		Governance Reform working party		Regional meetings
	ICM plenary: HR context session		Organisational working party		HR Policy working party		Directors Forum session

ALLOCATION OF RESOLUTIONS AND WORKSHOPS

1. Governance Reform Working Parties: Governance Reform will be discussed in two parallel working parties. The discussions will be focused around themes (see below), and relevant text from the different Governance Reform resolutions will be divided across the two working parties ¹ .		2. Human Rights Policy Working Party: Rosslyn Noonan Facilitator: Rosslyn Noonan (English)
Governance Reform Working Party A Facilitator: Koldo Casla (Spanish)	Governance Reform Working Party B Facilitator: Awuor Ayiecho (English)	2.01. AI USA, AI Greece, AI France, AI Spain : Developing a policy on military occupations
Global Assembly – composition, meeting, chair, quorum Resolutions 1.01, 1.02, 1.04	The movement Resolutions 1.01, 1.06, 1.11	2.02. AI Mexico and AI USA: Drug Control and Human Rights 2.03. AI Greece: Drug Control and Human Rights
	Review Mechanism Resolution 1.01, 1.02, 1.04. 1.08	2.04. International Board: Development of a policy on state obligations on elections
Voting Resolutions 1.01, 1.02, 1.07	International Board – composition, ways of working, dismissal Resolutions 1.01, 1.02, 1.04	2.05. AI UK, AI Ireland, AI Sweden, AI Argentina, AI Paraguay, AI Uruguay, AI Peru, AI Tunisia, AI Israel, AI France, AI Chile: Review of AI's abortion policy
	International Nominations Committee & Finance and Audit Committee Resolutions 1.02, 1.04	2.06. AI UK and AI Aotearoa / New Zealand: Human Rights impact of climate change 2.07. AI Israel: Conscientious Objectors
Global Assembly and the International Board – roles and responsibilities Resolutions 1.01, 1.02, 1.10 Preparatory Committee Resolutions 1.01, 1.02, 1.03, 1.04, 1.09	Global Assembly Decision-making Resolutions 1.02, 1.05	2.08. AI France: Further research into “sex work”
		2.09. AI France: Protection for whistle blowers
		2.10. AI Luxembourg: Banks and the arms trade
		2.11. AI Luxembourg: Protecting the rights of people with disabilities
3. Organisational Working Party Facilitator: Laurent Deutsch (French)		Workshop discussions
3.01: Organisational workshop: AI Netherlands, AI Algeria, AI Belgium Francophone, AI Cote D'Ivoire, AI Denmark, AI France, AI Germany, AI Italy, AI Japan, AI Luxembourg, AI Norway, AI USA, AI Philippines, AI Zimbabwe, AI Argentina, AI Mexico, and AI Switzerland: The role of sections/structures		W1. AI Sweden and AI Puerto Rico: Strengthening LGBTI rights in AI's IAR work
3.02: International Board: Aligning budgeting globally		W2. AI USA, AI Italy and International Board: Civil Disobedience and Boycotts
3.03: AI Algeria, AI Belgium FR, AI Cote D'Ivoire, AI Denmark, AI France, AI Germany, AI Italy, AI Japan, AI Luxembourg, AI Netherlands, AI Norway, and AI Switzerland: The role of sections		W3. AI Norway: How to work towards major sports organisations and events for human rights impact
3.04: AI Germany: Ensuring Amnesty presence worldwide		W4: Technology and Human Rights

¹ Please see “Discussion framework for Governance Reform Working Parties FULL (ORG 50/6521/2017)” for more detailed information. All papers are available on the ICM website: [2017 ICM website](#) (Password: 2017ICM_R0me (0 = zero))

NEED SOME HELP UNDERSTANDING THE ICM?

How are decisions made at the ICM?

Who are the international committees?

How will we discuss resolutions at the ICM?

What's a Point of Order?

What's a friendly amendment?

What's a drafting committee?

How are sessions organised at the ICM?



There's a lot to learn about the ICM, which is why we have created a page called "[Your Guide to the ICM](#)" on the ICM website to help you understand the meeting better, know what to expect, and get prepared. Your preparation now means that we will have more meaningful discussions in August.

Link to the ICM website: [Link to 2017 ICM website](#) Password: 2017ICM_R0me ("0" = zero, not the letter "O")

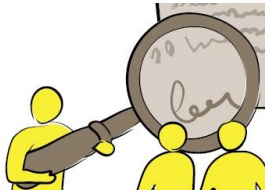
Some more tips to help you prepare ...

- ✓ Whether this is your first or fifteenth ICM, take a look at the [ICM induction video](#)
- ✓ Arrange a meeting of your whole delegation to go through all the meeting papers together
- ✓ Read through [Circular 6: Second version resolutions and workshops](#) and find out your section's position on the resolutions
- ✓ Read through the "Additional Tools" webpage on the ICM website for background information
- ✓ If this is your first ICM, ask someone from your delegation about what to expect and how to prepare
- ✓ Remember: the ICM is a paperless meeting and we won't have any printing facilities. We will be circulating revised resolutions via an online document sharing system
- ✓ It's not all about work ... the ICM is also a time to socialise and meet members from across the movement, so bring along your best jokes and dance moves!




GET PREPARED, AND GET READY TO HAVE A GREAT TIME AT THE 2017 ICM!

A MORE DETAILED LOOK AT ICM SESSIONS ...








“What will happen in each ICM session? What will we discuss? How will we discuss things...?”



To help you prepare, here is a more detailed look at each of the ICM sessions, including some preparatory questions for you to consider with your board and delegation. Read this together with the ICM agenda on page 5, and note the session key colour coding. [Circulars](#) are available on the ICM website.



THURSDAY 10 AUGUST		
Session time	What will we discuss in this session? How can you prepare?	What to read ...
16:30 – 18:30	<p>Session A4: First Time Participants session</p> <p>Focus: This session is for people who are coming to the ICM for the first time. You will have the chance to meet the members of the PrepCom and the International Board Chair and talk in more detail about the decision-making process, how discussions will be organised and you will participate in a mock working party discussion.</p>  <p>Preparation question ...</p> <ul style="list-style-type: none"> ➤ Are you a First Time Participant? What topic are you most excited about discussing at the ICM? ➤ How can you support your fellow First Time Participants during the ICM? How can the PrepCom support you during ICM discussions? 	<ul style="list-style-type: none"> ➤ Circular 6: Second version resolutions ➤ 2017 ICM Standing Orders ➤ “Your Guide to the ICM” and the “ICM induction video” on the ICM website



DAY 1: FRIDAY 11 AUGUST		
Session time	What will we discuss in this session? How can you prepare?	What to read ...
S1: 08:30 – 09:30 (Plenary)	<p>Welcome, Agenda approval and formal business</p> <p>Focus: In this session, the ICM Chair, Christine Pamp, will open the 33rd International Council Meeting. The International Council (IC) will approve formal ICM business (agree the agenda, approve the Standing Orders and the appointment of the Election Officer and Tellers). PrepCom will also use this session to think about how we can help one participate in the meeting.</p>	<ul style="list-style-type: none"> ➤ Circular 5: voting rights ➤ 2017 ICM Standing Orders ➤ Circular 17: Third version ICM agenda ➤ Circular 18: Nominations circular




	 <p>Preparation question ...</p> <ul style="list-style-type: none"> ➤ How many ICMs have you been to? Do you remember your first ICM? How did you feel? ➤ Is this your first ICM? How are you feeling? 	
<p>S2: 09:30 - 10:30 (Plenary)</p>	<p>Human rights focus: Politics of demonization and populism</p> <p>Focus: This will be the first of daily opening sessions looking at the current global HR situation. The <i>Politics of demonization</i> session will set the scene on the state of the world and the challenges we are all facing, and pave the way for next sessions focusing on how we are responding. The session will include a key note external speaker.</p>	<p>N/a</p>
<p>10:30am: Break: International Council splits into Working Parties ...make sure you know which working party you will be participating in</p>		
<p>S3: 11:00 – 12:00 (Working parties)</p>	<p>Governance Reform Working Parties A & B: introductions and agenda</p> <p>Focus: The two Governance Reform Working Parties (A&B) will meet separately. The participants will have an opportunity to get to know one another, the Facilitators, the Board and Senior Leadership Team (SLT) representatives in their group. We will use this session to establish ways of working, agree on the order of discussions, the WP objective and appoint one representative from each working party for the Statute & Regulations drafting committee.</p>  <p>Preparation question ...</p> <ul style="list-style-type: none"> ➤ What do you expect from the Governance Reform discussions at the ICM? ➤ Which Governance Reform resolutions are you most interested in discussing? 	<ul style="list-style-type: none"> ➤ Circular 6: Second version resolutions ➤ Circular 7: New Governance model explained ➤ Circular 8: Frequently Asked Questions ➤ Background paper: Governance Reform Discussion Framework
<p>S3: 11:00 – 12:00 (Working parties)</p>	<p>HR Policy Working Party introductions and agenda</p> <p>Focus: In this session, the participants of the HR Policy Working Party will have an opportunity to get to know one another, the Facilitator, the Board and SLT representatives in their group. We will use this session to establish ways of working, agree on the WP objective and use a prioritisation system to decide the order of resolution discussions.</p>  <p>Preparation question ...</p> <ul style="list-style-type: none"> ➤ What do you expect from the Human Rights Policy discussions at the ICM? ➤ Which HR Policy resolutions are you most interested in discussing? 	<ul style="list-style-type: none"> ➤ Circular 6: Second version resolutions


<p>S3: 11:00 – 12:00 (Working parties)</p>	<p>Organisational Working Party introductions and agenda (followed by International Treasurer & FAC reports)</p> <p>Focus: In Part 1 of this session, the participants of the ORG Working Party will have an opportunity to get to know one another, the Facilitator, the Board and SLT representatives in their group. We will use this session to establish ways of working and agree on the WP objective. Part 2 of the session will include a presentation from the International Treasurer and the Finance and Audit Committee, followed by a Q&A.</p>  <p>Preparation question ...</p> <ul style="list-style-type: none"> ➤ What questions do you have after having read the International Treasurer report to the ICM? 	<ul style="list-style-type: none"> ➤ Circular 6: Second version resolutions ➤ Circular 14: International Board and International Treasurer Report
<p>S4 & 5: 12:00 – 15:30 (Working parties)</p>	<p>Governance Reform Working Parties A&B</p> <p>Focus: In these sessions, the two Governance Reform Working Parties (A&B) will separately start discussing the “themes” allocated to them based on the table in <i>Circular 6</i>. We will use a mixture of participatory methodologies and traditional debate styles. At the end of the session, the Facilitator will try to summarise the working parties’ discussions and the Statute and Regulations drafting committee will reflect these conclusions in their revisions of our key documents.</p> <p>The order of discussion will only be confirmed in session 3, but here are some preparatory questions...</p>  <ul style="list-style-type: none"> ➤ Do you think the division of roles and responsibilities between the Global Assembly and the Board is right? ➤ Do you think that the Statute describe the key parts of the movement? ➤ Do you agree with the proposed Global Assembly Composition, Meetings, Chair, Quorum? ➤ Do you agree with the proposed International Board Composition, Ways of working, and Dismissal process? 	<ul style="list-style-type: none"> ➤ See Governance Reform Session 3
<p>S4 & 5: 12:00 – 15:30 (Working parties)</p>	<p>HR Policy Working Party</p> <p>Focus: In these sessions, the HR Policy Working Party will start discussing its resolutions in more depth. Discussions will be made up of presentations, small group work, participatory methodologies and more traditional debate styles.</p> <p>The order of discussion will only be confirmed in session 3, so the best way to prepare for these discussions is to read the papers listed in the right hand column, and learn about your section’s opinion on policy issues.</p>	<ul style="list-style-type: none"> ➤ Circular 6: Second version resolutions ➤ Circular 9: Policy on State elections ➤ Circular 10: Climate change ➤ Circular 11: Drugs



		<ul style="list-style-type: none"> ➤ Circular 12: Military Occupation
<p>S4 & 5: 12:00 – 15:30 (Working parties)</p>	<p>Organisational Working Party: Global Transition Programme Final Assessment (GTP)</p> <p>Focus: In these sessions, the ORG working party will reflect on the achievements of the GTP Final Assessment report and the IS management response. Participants will hear about the key recommendations that are already being taken forward, followed by a discussion on how we work together to strengthen our impact as One Amnesty moving forward.</p> <p> Preparation question ...</p> <ul style="list-style-type: none"> ➤ What are your thoughts on the GTP Final Assessment report and IS management response? ➤ How can we work together to strengthen our impact going forward? 	<p>See the “Additional Tools” tab on the ICM website for:</p> <ul style="list-style-type: none"> ➤ GTP Final Assessment ➤ IS management response
15:30: Break		
<p>S6: 16:00 – 17:15 (Plenary)</p>	<p>International Board and Secretary General Reports</p> <p>Focus: In this session, the International Board and Secretary General will share their achievements and lessons learned in 2015 – 2017, as well as their objectives for the next period. The Board will also report on the implementation of 2015 ICM decisions. As mandated by the ICM Standing Orders, these reports will have to be approved by the International Council.</p>	<ul style="list-style-type: none"> ➤ Circular 14: Board Report ➤ Circular 15: SG Report to the ICM
<p>S7: 17:15 – 18:15 (Plenary)</p>	<p>INC Report and introduction of candidates</p> <p>Focus: In this session, the International Nominations Committee (INC) will present a report on their work finding candidates for internationally elected committees. The session will also include an opportunity to hear from candidates themselves on why you should elect them.</p> <p> Preparation question ...</p> <ul style="list-style-type: none"> ➤ Read Circular 18 with your delegation and board and think about which candidates have the best skills to lead Amnesty. 	<ul style="list-style-type: none"> ➤ Circular 18: Nominations circular



Session time	What will we discuss in this session? How can you prepare?	What to read ...
S8: 09:00 – 10:00 (Plenary)	<p>Human rights focus: ESCR: Growing up in a world where States fail to protect Rights to Education, Housing & Work</p> <p>Focus: To mark International Youth Day, this second opening session will inspire participants to look at the impacts of austerity and weak State protection of Economic Social and Cultural Rights through a youth lens. The discussion will be made up of a panel of external speakers and aims to highlight the nexus between economic and social marginalisation of young people and the politics of demonization, and making the point that addressing ESCR of young people is key to reducing demonising politics.</p>  <p>Preparation questions ...</p> <ul style="list-style-type: none"> ➤ What would it mean to integrate a youth lens into the ESCR work you are already doing, or plan to do? 	N/a
S9: 10:00 – 10:45 (Plenary)	<p>Governance Reform: update on Working Party discussions</p> <p>Focus: In this session, the Statute & Regulations drafting committee will present a summary of the discussions from the previous day’s Governance Reform Working Parties. This will be an opportunity for the full IC to be updated on, and ask questions about, the important discussions on our Statute and other key governance documents.</p>	<ul style="list-style-type: none"> ➤ See Governance Reform Session 3
<p>10:45: Break (<i>split into working parties</i>)</p>		
S10: 11:15 – 13:30 (Working parties)	<p>Governance Reform Working Parties A&B</p> <p>Focus: The two Governance Reform Working Parties (A&B) will continue their separate discussions on the “themes” allocated to them, based on the table in Circular 6. We will use a mixture of participatory methodologies and traditional debate styles. At the end of the session, the Facilitator will try to summarise the working parties’ discussions and the Statute and Regulations drafting committee will reflect these conclusions in their revisions of our key documents.</p>  <p>Some preparation questions to consider ...</p> <ul style="list-style-type: none"> ➤ What have you discussed about voting rights in your section and what would you like to hear from others? What are the parts of the proposal that need more discussions? ➤ What do you like about the Review Mechanism? What would you like to change in the proposed Review Mechanism? 	<ul style="list-style-type: none"> ➤ See Governance Reform Session 3
S10: 11:15 – 13:30 (Working parties)	<p>HR Policy Working Party</p>	<ul style="list-style-type: none"> ➤ See HR Policy WP Sessions 4&5

<p>parties)</p>	<p>Focus: The HR Policy Working Party will continue its discussions on resolutions. The discussions will be made of presentations, small group work, participatory methodologies and more traditional debate styles.</p> <p>The order of discussion will only be confirmed in session 3, so the best way to prepare for these discussions is to read the papers listed in the right hand column and learn about your section's opinion on policy issues.</p>	
<p>S10: 11:15 – 13:30 (Working parties)</p>	<p>Organisational Working Party: Workshop: Role of sections</p> <p>Focus: In this session, the ORG working party will hold a workshop discussion on the <i>Role of sections</i>, as suggested by AI Netherlands. This will include an exchange between sections and structures about their role in movement building, including in terms of mobilization, advocacy and human rights education. The outcomes of this workshop will provide input for the International Board, which has been requested to develop a proposal to the 2018 Global Assembly on how to help sections and structures become more sustainable.</p> <p> Preparation questions ...</p> <ul style="list-style-type: none"> ➤ What allows a section to acquire and maintain a legitimate position in its country? ➤ Should all sections have the same core functions, or is differentiation a good approach? What could be the opportunities and challenges? 	<p>➤ Circular 6: Second version resolutions</p>
<p>13:30: Lunch</p>		
<p>On Saturday afternoon, the ICM will host a series of workshops. These are not linked to any of the working parties, but will instead be an opportunity to have an in-depth, substantive discussion on a human rights issue. <i>Make sure you know which workshop you will be participating in.</i></p>		
<p>S11 & S12: 15:00 – 17:30 (Workshop)</p>	<p>Workshop 1: AI's work on LGBTI rights</p> <p>Focus: In this workshop, participants will look at a range of LGBTI work that AI has carried out over the past five years and sections will then map the work they did on the issue (or look at the barriers that prevented them from working on it). By the end of the workshop, sections will learn more about existing tools to help overcome these barriers, as well as build relationships with one another to further work on LGBTI rights.</p> <p> Preparation questions ...</p> <ul style="list-style-type: none"> ➤ What do you like or dislike about AI's current work on LGBTI rights? ➤ What is helping you / stopping you from working more on LGBTI rights 	<p>➤ Circular 6: Second version resolutions</p>

<p>S11 & S12: 15:00 – 17:30 (Workshop)</p>	<p>Workshop 2: Civil Disobedience & Boycotts: Amnesty Strategic Tools for a Time Such as This?</p> <p>Focus: In this workshop, participants will explore civil disobedience and boycotts as cutting edge tools in Amnesty’s campaigning and activism. Participants will consider whether we should use these tools more than we have done before in the context of hardening attitudes and extreme acts by States and political leaders against Human Rights. The workshop outcomes will inform and contribute to the development of the policy on civil disobedience.</p>  <p>Preparation questions ...</p> <ul style="list-style-type: none"> ➤ Should Amnesty use - or increase its use of - civil disobedience and boycotts as part of its options in its campaigning and activism, given the historical moment that we are in? ➤ What should our policy on civil disobedience be? How can we strengthen policy on boycotts? 	<ul style="list-style-type: none"> ➤ Circular 13: Civil disobedience and boycotts ➤ Circular 6: Second version resolutions
<p>S11 & S12: 15:00 – 17:30 (Workshop)</p>	<p>Workshop 3: Major sports organisations/events and Human Rights</p> <p>Focus: In this workshop, participants will discuss whether AI should increase its focus on major sports organisations/events and their impact on human rights. After hearing about the internal organisational context as well as the current global trends that affect AI’s work on major sports organisations/events and their human rights impact, participants will provide suggestions on whether, and if so, how, AI should increase its work in this field.</p>  <p>Preparation questions ...</p> <ul style="list-style-type: none"> ➤ Is there human rights impact to be gained from working more or differently on the topic of major sports organisations/events? ➤ If so, in what way? Is it best to do so through focusing on the geographical occurrence of sporting events or by targeting major sports organisations? 	<ul style="list-style-type: none"> ➤ Circular 6: Second version resolutions
<p>S11 & S12: 15:00 – 17:30 (Workshop)</p>	<p>Workshop 4: Technology and Human Rights</p> <p>Focus: In this workshop, participants will hear about the current and future threats posed by technology on Human Rights and the use of technology in Amnesty's investigative work. This session will involve a video, a panel discussion and small group work.</p>  <p>Preparation question ...</p> <ul style="list-style-type: none"> ➤ How do you think artificial intelligence and biotechnology might affect human rights in 2037? ➤ What would your dream application of technology to the movement's work be? 	<p>N/a</p>


DAY 3: SUNDAY 13 AUGUST		
Session time	What will we discuss in this session? How can you prepare?	What to read ...
S13: 09:00 – 10:00 (Plenary)	<p>Human rights focus: Growth: Building power - growing for impact</p> <p>Focus: The purpose of this HR plenary session is to inspire sections to be bold and build a powerful national Human Rights movement that is able to deliver change. The discussion will be led by an external speaker and include input from sections that have tackled or want to tackle growth and increased engagement.</p>	N/a
S14: 10:00 – 10:45 (Plenary)	<p>Governance Reform: decision moment</p> <p>Focus: The aim of this session is to share changes to our core governance documents with the full IC as they are made, ensuring a transparent revision process. Following on from the previous days' discussions in the Governance Reform Working Parties, the Statute & Regulations drafting committee will present their revisions to Statute and other key documents to the plenary for decision. The plenary will have the opportunity to ask questions and clarifications as needed before voting on these changes.</p>	➤ See Governance Reform Session 3
10:45: Break (<i>anyone wishing to stand for election to an international committee must present their candidacy before the end of this break</i>)		
S15: 11:15 – 13:15 (Working parties)	<p>Governance Reform Working Parties A&B</p> <p>Focus: The two Governance Reform Working Parties (A&B) will continue their separate discussions on the “themes” allocated to them, based on the table in Circular 6. We will use a mixture of participatory methodologies and traditional debate styles. At the end of the session, the Facilitator will try to summarise the working parties' discussions and the Statute and Regulations drafting committee will reflect these conclusions in their revisions of our key documents.</p> <div style="display: flex; align-items: flex-start; margin-top: 10px;">  <p>Some preparatory questions to consider ...</p> <ul style="list-style-type: none"> ➤ Do you agree with the proposed International Nominations Committee? ➤ Do you agree with the proposed Finance and Audit Committee? </div>	➤ See Governance Reform Session 3
S15: 11:15 – 13:15 (Working parties)	<p>HR Policy Working Party</p> <p>Focus: The HR Policy Working Party will continue its discussions on resolutions. The discussions will be made of presentations, small group work, participatory methodologies and more traditional debate styles.</p>	➤ See HR Policy Sessions 4&5

	<p>The order of discussion will only be confirmed in session 3, so the best way to prepare for these discussions is to read the papers listed in the right hand column and learn about your section’s opinion on policy issues.</p>	
<p>S15: 11:15 – 13:15 (Working parties)</p>	<p>Organisational Working Party: Workshop: Country Prioritisation (followed by resolutions discussion)</p> <p>Focus: In this session, the ORG working party will hold a workshop on Amnesty International’s approach to <i>Country Prioritisation</i>. This discussion arises from Decision 9 of the 2015 ICM and will look at the how to ensure country prioritisation is not a standalone strategy, but firmly embedded in the assessment and design of our Strategic Goals. The aim of the workshop is to gain consensus on the proposed strategy and agree how we will work together to deliver work on country priorities in OP2. The second part of this session will begin to look at the resolutions assigned to the ORG working party, as shown in Circular 6.</p>  <p>Preparation question ...</p> <ul style="list-style-type: none"> ➤ What are your main points of feedback regarding the country prioritization strategy? ➤ What are your main considerations for implementation of the strategy in your entity? 	<ul style="list-style-type: none"> ➤ Appendix 5, Circular 14: International Board Report ➤ Circular 6: Second version resolutions
<p>13:15: Lunch</p>		
<p>S16: 15:00 – 16:00 (Plenary)</p>	<p>State of the Movement</p> <p>Focus: How well are we achieving the Strategic Goals? Are we growing as a movement? How are we engaging stakeholders? Are we meeting the Core Standards we agreed at 2013 ICM? This session will be a key moment to look at all of these important questions together and discuss the Human Rights impact that we are having.</p>  <p>Preparation question...</p> <ul style="list-style-type: none"> ➤ Speak to your section director about your section’s Standard Activity Report (SAR). How did your section perform? Where did you do well? Where could you improve? 	<ul style="list-style-type: none"> ➤ Circular 16: State of the Movement Report
<p>S17: 16:00 – 16:45 (Plenary)</p>	<p>Mutual accountability session</p> <p>Focus: After hearing about how we are performing as a movement in session 16, this session will be an opportunity to ask questions to your peers, the International Board and IS Senior Leadership Team in a plenary format about our movement’s priorities and how we are performing. We will set up a “questions wall” at the start of the ICM for you to post your questions to the Board in advance.</p>	<ul style="list-style-type: none"> ➤ Circular 14: Board Report ➤ Circular 15: SG Report to the ICM

	 <p>How to prepare for this session...</p> <ul style="list-style-type: none"> ➤ Based on the International Board's four priority areas, what questions would you like to put to the Board? ➤ Based on the State of the Movement Report, what questions would you like to put to your peers? 	<ul style="list-style-type: none"> ➤ Circular 16: State of the Movement Report
<p>S18: 17:15 – 18:00 (Plenary)</p>	<p>Meet the International Board candidates</p> <p>Focus: This session will be an opportunity for participants to meet and have an informal conversation with candidates who are standing for election to the International Board.</p>  <p>How to prepare for this session...</p> <ul style="list-style-type: none"> ➤ Based on the candidacies in <i>Circular 18</i>, what questions would you like to ask the candidates who will have put themselves forward for a position on the Board? 	<ul style="list-style-type: none"> ➤ Circular 18: Nominations to international positions


DAY 4: MONDAY 14 AUGUST

Session time	What will we discuss in this session? How can you prepare?	What to read ...
<p>S20: 09:00 – 10:00 (Plenary)</p>	<p>Human rights focus: AI's work on Refugees</p> <p>Focus: This will be the final HR panel showcasing the innovative and inspirational work being done as part of the movement's thematic work on refugees. We will hear from people on the front line of AI's work with refugees, as well as inspirational rights holders.</p>	<p>N/a</p>
<p>S21: 10:00 – 10:45 (Plenary)</p>	<p>Governance Reform: decision moment</p> <p>Focus: The aim of this session is to share changes to our core governance documents with the full IC as they are made, ensuring a transparent revision process. Following on from the previous days' discussions in the Governance Reform Working Parties, the Statute & Regulations drafting committee will present their revisions to Statute and other key documents to the plenary for decision. The plenary will have the opportunity to ask questions and clarifications as needed before voting on these changes.</p>	<p>N/a</p>
<p>S22: 10:45 – 11:00 (Plenary)</p>	<p>Final message from ICM Chair</p>	

	Focus: In this session, the ICM Chair will share a brief message with ICM participants before their final sessions as Working Parties.	
11:00: Break <i>(make sure your section chair collects their elections ballots in this break)</i>		
S23: 11:30 – 13:30 (Working parties)	<p>Governance Reform Working Parties A&B: Wrap up</p> <p>Focus: In this session, the two Governance Reform Working Parties (A&B) will conclude their discussions on the themes allocated to them. Based on the outcomes of their discussions, the groups will agree which resolutions they support and want to take forward to the ICM Decisions Plenary session (session 26), and which resolutions they do not support.</p>  <p>Some preparatory questions to consider...</p> <ul style="list-style-type: none"> ➤ Do you agree with the proposed Preparatory Committee? Does the matrix to prioritize motions provide the Preparatory Committee with an effective framework for its work? ➤ Are you in support of the proposed decision-making process? 	➤ See Governance Reform Session 3
S23: 11:30 – 13:30 (Working parties)	<p>Human Rights Policy Working Party: Wrap up</p> <p>Focus: In this session, the Human Rights Policy Working Party will conclude its discussions on its resolutions. Based on the outcomes of these discussions, the group will agree which resolutions it supports and wants to take forward to the ICM Decisions Plenary session (session 26), and which resolutions it does not support.</p>	➤ See HR Policy Sessions 4 & 5
S23: 11:30 – 13:30 (Working parties)	<p>Organisational Working Party: Wrap up</p> <p>Focus: In this session, the Organisational Working Party will conclude its discussions on its resolutions and workshops. Based on the outcomes of these discussions, the group will agree which resolutions it supports and wants to take forward to the ICM Decisions Plenary session (session 26), and which resolutions it does not support.</p>	➤ Circular 6: Second version resolutions
13:30: Lunch: Elections <i>(make sure your section chair casts your section's votes on the candidates for international positions during this lunch break)</i>		
On Sunday afternoon, the ICM will split into its various regional meetings. Speak to your section director or chair about your regional meeting and find out what you need to do to prepare beforehand.		

DAY 5: TUESDAY 15 AUGUST

Session time	What will we discuss in this session? How can you prepare?	What to read ...
S25: 09:00 – 10:00 (Plenary)	<p>Human rights focus: New ways of working in today's world</p> <p>Focus: Building on the four days of inspirational panels, this session will bring us back to the broader theme of the politics of demonization and prompt us to think about how we can/should shift the toolbox of how we work to ensure we</p>	N/a

	are as effective as possible in today's world. We will discuss where we are at as a movement and inspire participants to take forward all the ideas they heard as they return home. The session will include a panel of speakers, as well as small group discussions.	
10:00: Break		
S26 & S27: 10:30 – 15:15 (Plenary)	<p>Decisions session</p> <p>Focus: In these sessions, each Working Party Facilitator will provide a summary of their Working Party's discussions (including the workshops) to the full International Council. The Facilitator will confirm which resolutions the Working Party rejected (and why), and then she / he will also present each of the resolutions that their Working Party passed. The full Council will then vote on whether to pass or reject the resolution ... if the resolution is passed, it becomes an ICM Decision!</p> <p>Remember ... the International Council will already have seen and voted on the revised Statute and other governance documents in sessions 14 and 21. However, the Council will also review the Statute as a whole document in this session.</p> <p> For more information on the decision-making process...</p> <ul style="list-style-type: none"> ➤ Take a look at “How are decisions made at the ICM” and “How are resolutions discussed at the ICM” on page 7 of <i>Circular 6: Second version resolutions</i>. 	➤ Circular 6: Second version resolutions
15:15: Break		
S28: 15:45 – 16:45 (Plenary)	<p>Human rights focus: Human Rights Defenders - Bringing Human Rights Home</p> <p>Focus: In this plenary session, participants will hear about the work of HRDs on the frontline of HR change and organizations / sections doing innovative work in this area. By the end of this session, participants will have a better understanding of the environment and needs of HRDs.</p>	N/a
S29: 16:45 – 17:30 (Plenary)	<p>Final message from ICM Chair</p> <p>Focus: In this session, the ICM Chair will use her closing statement to celebrate all the hard work we have done over the past five days to reach an agreement on our HR policy work and our new governance set-up. We will also say “thank you” and a fond farewell to some of the international committee members whose terms of office have come to an end.</p>	N/a